NEXUS – PATH FAMILY HEALING FINANCIAL STATEMENTS YEARS ENDED DECEMBER 31, 2024 AND 2023



NEXUS – PATH FAMILY HEALING TABLE OF CONTENTS YEARS ENDED DECEMBER 31, 2024 AND 2023

INDEPENDENT AUDITORS' REPORT	1
FINANCIAL STATEMENTS	
STATEMENTS OF FINANCIAL POSITION	3
STATEMENTS OF ACTIVITIES	4
STATEMENTS OF FUNCTIONAL EXPENSES	6
STATEMENTS OF CASH FLOWS	8
NOTES TO FINANCIAL STATEMENTS	9



INDEPENDENT AUDITORS' REPORT

Board of Directors Nexus – PATH Family Healing Fargo, North Dakota

Report on the Audit of the Financial Statements Opinion

We have audited the accompanying financial statements of Nexus – PATH Family Healing (the Organization), which comprise the statement of financial position as of December 31, 2024, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Organization as of December 31, 2024, and the change in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Nexus – PATH Family Healing's ability to continue as a going concern for one year after the date the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion
 is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Report on 2023 Financial Statements

Clifton Larson Allen LLP

The financial statements of Nexus – PATH Family Healing as of December 31, 2023, were audited by other auditors whose report dated April 30, 2024, expressed an unmodified opinion on those statements.

CliftonLarsonAllen LLP

Minneapolis, Minnesota April 30, 2025

NEXUS – PATH FAMILY HEALING STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2024 AND 2023

	2024	2023
ASSETS		
CURRENT ASSETS		
Cash and Cash Equivalents	\$ 1,472,721	\$ 778,070
Accounts Receivable, Net	1,503,769	1,981,323
Grants Receivable	186,680	356,176
Prepaid Expenses	46,065	38,006
Total Current Assets	3,209,235	3,153,575
NONCURRENT ASSETS		
Property and Equipment, Net	232,756	1,498,356
Right-of-Use Assets	1,914,546	2,615,529
Goodwill	51,000	51,000
Assets Held for Sale	1,193,836	-
Total Noncurrent Assets	3,392,138	4,164,885
Total Assets	\$ 6,601,373	\$ 7,318,460
	<u> </u>	- + + + + + + + + + + + + + + + + + + +
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accounts Payable	\$ 369,856	\$ 333,482
Due to Affiliates	1,086,794	892,626
Accrued Salaries and Vacation	695,891	555,695
Current Maturities of Lease Liabilities	911,906	855,251
Refundable Advances	76,667	75,000
Other Accrued Expenses	35,023	110,022
Note Payable, Current Portion	<u> </u>	170,728
Total Current Liabilities	3,176,137	2,992,804
NONCURRENT LIABILITIES		
Lease Liabilities, Less Current Maturities	1,002,640	1,760,278
Note Payable, Less Current Portion		43,343
Total Noncurrent Liabilities	1,002,640	1,803,621
Total Liabilities	4,178,777	4,796,425
NET ASSETS		
Without Donor Restrictions	2,409,571	2,507,535
With Donor Restrictions	13,025	14,500
Total Net Assets	2,422,596	2,522,035
Total Liabilities and Net Assets	\$ 6,601,373	\$ 7,318,460

NEXUS - PATH FAMILY HEALING STATEMENT OF ACTIVITIES YEAR ENDED DECEMBER 31, 2024

	Without Donor Restrictions	With Donor Restrictions	Total
REVENUES, SUPPORT, AND GAINS			
Contract Revenue	\$ 15,172,142	\$ -	\$ 15,172,142
Grant and Contribution Revenue	1,295,642	-	1,295,642
Net Investment Return	951	-	951
Lease Revenue	27,490	-	27,490
Other Income	10,536	-	10,536
Net Assets Released from Restrictions	1,475	(1,475)	
Total Revenue, Support, and Gains	16,508,236	(1,475)	16,506,761
EXPENSES			
Program Services Expense:			
Foster Care and Adoption Services	13,214,942	-	13,214,942
Support Services Expense:			
Management and General	3,270,011	-	3,270,011
Fundraising and Development	121,247		121,247
Total Expenses	16,606,200		16,606,200
CHANGE IN NET ASSETS	(97,964)	(1,475)	(99,439)
Net Assets – Beginning of Year	2,507,535	14,500	2,522,035
NET ASSETS – END OF YEAR	\$ 2,409,571	\$ 13,025	\$ 2,422,596

NEXUS – PATH FAMILY HEALING STATEMENT OF ACTIVITIES YEAR ENDED DECEMBER 31, 2023

	Without Donor Restrictions	With Donor Restrictions	Total
REVENUES, SUPPORT, AND GAINS			
Contract Revenue	\$ 13,760,552	\$ -	\$ 13,760,552
Grant and Contribution Revenue	1,386,844	14,500	1,401,344
Contribution of Nonfinancial Assets	61,710	-	61,710
Net Investment Return	25,077	-	25,077
Lease Revenue	32,265	-	32,265
Other Income	58,625		58,625
Total Revenue, Support, and Gains	15,325,073	14,500	15,339,573
EXPENSES			
Program Services Expense:			
Foster Care and Adoption Services	13,202,672	-	13,202,672
Support Services Expense:			
Management and General	2,993,574	-	2,993,574
Fundraising and Development	109,491	-	109,491
Total Expenses	16,305,737		16,305,737
CHANGE IN NET ASSETS	(980,664)	14,500	(966,164)
Net Assets – Beginning of Year	3,488,199		3,488,199
NET ASSETS – END OF YEAR	\$ 2,507,535	\$ 14,500	\$ 2,522,035

NEXUS – PATH FAMILY HEALING STATEMENT OF FUNCTIONAL EXPENSES YEAR ENDED DECEMBER 31, 2024

	Program Services Foster Care and Adoption Services		Support Services Fundraising Management and and General Development			Total		
Salaries and Wages	\$	5,863,108	\$	1,073,891	\$	_	\$	6,936,999
Employee Benefits and	Ψ	0,000,100	Ψ	1,070,001	Ψ		Ψ	0,000,000
Payroll Taxes		1,510,384		257,174		-		1,767,558
Total Personnel Costs		7,373,492		1,331,065		-		8,704,557
Foster Care		2,927,230		-		-		2,927,230
Administrative Fees		-		1,265,272		-		1,265,272
Rent		762,229		177,159		-		939,388
Consulting		411,198		18,580		-		429,778
Youth Supplies		515,146		-		-		515,146
Auto and Travel		247,209		35,582		-		282,791
Office Expense		50,093		77,993		-		128,086
Insurance		217,915		22,591		-		240,506
Depreciation		115,410		73,546		-		188,956
Utilities		146,418		16,752		-		163,170
Licensing, Dues, and Fees		85,621		20,909		-		106,530
Food		139,527		-		-		139,527
Professional Fees		-		100,732		-		100,732
Allocation to Nexus Foundation		-		-		121,247		121,247
Maintenance		86,292		8,794		-		95,086
Interest		4,228		-		-		4,228
Hiring Expense		8,024		37,684		-		45,708
Bad Debts		645		-		-		645
Staff Development		55,854		12,362		-		68,216
Books and Subscriptions		245		2,060		-		2,305
Contract Labor		388		2,160		-		2,548
Recreational		12,609		-		-		12,609
Testing and Evaluation		340		-		-		340
Community Services		54,829		66,770				121,599
Total Expenses by Function	\$	13,214,942	\$	3,270,011	\$	121,247	\$	16,606,200

NEXUS – PATH FAMILY HEALING STATEMENT OF FUNCTIONAL EXPENSES YEAR ENDED DECEMBER 31, 2023

	Program Services Foster Care and Adoption		Support Services Fundraising Management and				
		Services	ar	nd General	Dev	elopment_	Total
Salaries and Wages Employee Benefits and	\$	5,676,683	\$	1,050,153	\$	-	\$ 6,726,836
Payroll Taxes		1,206,159		214,490			1,420,649
Total Personnel Costs		6,882,842		1,264,643		-	8,147,485
Foster Care		3,196,850		_		_	3,196,850
Administrative Fees		-		1,189,146		-	1,189,146
Rent		792,031		171,823		-	963,854
Consulting		448,710		2,457		-	451,167
Youth Supplies		479,568		-		-	479,568
Auto and Travel		267,668		50,486		-	318,154
Office Expense		97,246		54,118		-	151,364
Insurance		194,748		26,840		-	221,588
Depreciation		112,771		83,998		-	196,769
Utilities		157,533		13,335		-	170,868
Licensing, Dues, and Fees		78,999		24,829		-	103,828
Food		142,986		-		-	142,986
Professional Fees		56,767		56,213		-	112,980
Allocation to Nexus Foundation		-		-		109,491	109,491
Maintenance		91,379		8,725		-	100,104
Interest		11,845		-		-	11,845
Hiring Expense		11,134		11,533		-	22,667
Bad Debts		14,230		-		-	14,230
Staff Development		60,712		17,236		-	77,948
Books and Subscriptions		601		1,287		-	1,888
Contract Labor		7,692		4,615		-	12,307
Recreational		5,814		-		-	5,814
Testing and Evaluation		426		-		-	426
Community Services		90,120		12,290			102,410
Total Expenses by Function	\$	13,202,672	\$	2,993,574	\$	109,491	\$ 16,305,737

NEXUS - PATH FAMILY HEALING STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2024 AND 2023

	 2024	 2023
CASH FLOWS FROM OPERATING ACTIVITIES	_	_
Change in Net Deficit	\$ (99,439)	\$ (966,164)
Adjustments to Reconcile Change in Net Deficit to Net Cash		
Provided (Used) by Operating Activities:	400.050	400 700
Depreciation	188,956	196,769
Realized and Unrealized Gain (Loss)	-	(24,134)
Credit Losses	207,082	14,230
Gain (Loss) on Sale of Property and Equipment	309	-
Changes in Operating Assets and Liabilities:	070 470	(474 554)
Accounts Receivable, Net	270,472	(471,551)
Grants Receivable	169,496	358,546
Prepaid Expenses	(8,059)	17,247
Right-of-Use Asset	588,925	711,776
Accounts Payable	36,374 194,168	(328,227)
Due to Related Party Accrued Salaries and Vacation		256,888
Lease Liabilities	140,196	(71,931) (711,776)
Refundable Advances	(588,925) 1,667	75,000
Other Accrued Expenses	(74,999)	11,835
Net Cash Provided (Used) by Operating Activities	1,026,223	 (931,492)
CASH FLOWS FROM INVESTING ACTIVITIES Sale of Investments	_	489,098
Purchase of Property and Equipment	(117,501)	(58,106)
Net Cash Provided (Used) by Investing Activities	(117,501)	430,992
CASH FLOWS FROM FINANCING ACTIVITIES Principal Payments on Notes Payable Net Cash Used by Financing Activities	(214,071) (214,071)	(164,217) (164,217)
NET CHANGE IN CASH AND CASH EQUIVALENTS	694,651	(664,717)
Cash and Cash Equivalents - Beginning of Year	 778,070	1,442,787
CASH AND CASH EQUIVALENTS - END OF YEAR	\$ 1,472,721	\$ 778,070
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION Right-of-Use Assets Obtained in Exchange for		
New Lease Liabilities	\$ 112,058	
Cash Paid During the Year for Interest	\$ 4,228	\$ 11,860

NOTE 1 PRINCIPAL ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization

Nexus – PATH Family Healing (the Organization) is a nonprofit organization established to provide foster care to children with special needs and adoption services. The Organization accomplishes this mission by recruiting and working with specially trained foster parents and families that are supported by professional social workers. The Organization currently has North Dakota offices in Fargo, Devils Lake, Minot, Williston, Bismarck, Turtle Mountain, Grand Forks, and Dickinson.

Related Party Activity

The Organization is part of an affiliated nonprofit group that shares common management through affiliation agreements and agreements for administrative services. Other members of this affiliated nonprofit group are: Nexus Family Healing, Nexus Diversified Community Services, Nexus – Kindred Family Healing, Nexus – FACTS Family Healing, Nexus Foundation for Family Healing, Nexus – Woodbourne Family Healing, and Woodbourne Center Charitable Trust. Transactions entered into with these affiliates have been identified within these financial statements as related party transactions (see Note 8). Based on the nature of the relationship with above noted entities, there are no requirements to consolidate these entities into our financial statements.

Basis of Accounting

The financial statements contained herein have been prepared on the accrual basis of accounting.

Financial Statement Presentation

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor- or grantor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions – Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions.

Net Assets With Donor Restrictions – Net assets subject to donor- (or certain grantor-) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. The Organization reports contributions restricted by donors as increases in net assets with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. A donation is released from restriction when it is spent for its specific purpose, or when a donor restriction expires, that is, when a stipulated time restriction ends, net assets with donor restrictions are reclassified to net assets without donor restrictions and are reported in the statements of activities as net assets released from restrictions. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both. The Organization did not have any net assets with donor-imposed restrictions that are perpetual in nature.

NOTE 1 PRINCIPAL ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Cash and Cash Equivalents

All cash and highly liquid financial instruments with original maturities of three months or less, and which are neither held for, nor restricted by, donors for long-term purposes are cash and cash equivalents. At times, deposits may be in excess of the Federal Deposit Insurance Corporation insurance limits. The Organization has not experienced any loss in such accounts and believes that they are not exposed to any significant credit risk on cash and cash equivalents.

Accounts Receivable and Allowance for Credit Losses

Accounts receivable are stated at the amount management expects to collect from outstanding balances, net of the allowance for credit losses, and are generally due when billed. Amounts outstanding for more than 30 days are considered delinquent. Accounts receivable are generally uncollateralized, and the Organization does not charge interest on accounts receivable balances. The Organization reviews accounts receivable balances on a periodic basis and writes off delinquent receivables when deemed uncollectable. Management determines the allowance for credit losses on accounts receivable based on historical experience and management's evaluation of outstanding accounts receivable at the end of each year.

Management believes that the historical loss information it has compiled is a reasonable base on which to determine expected credit losses for receivables held at December 31, 2024 and 2023, because the composition of the trade receivables at those dates is consistent with that used in developing the historical credit-loss percentages (i.e., the similar risk characteristics of its clients and payors and its lending practices have not changed significantly over time). Additionally, management has determined that the current, reasonable, and supportable forecasted economic conditions are consistent with the economic conditions included in the historical information. As a result, the historical loss rates have not been adjusted for differences in current conditions or forecasted changes. Accordingly, the allowance for credit losses at December 31, 2024 and 2023 totaled \$15,000 and \$14,000, respectively. There were write-offs of \$207,082 and \$14,230 and no recoveries for both years ended December 31, 2024 and 2023, respectively.

Credit risk associated with accounts receivable is considered to be limited due to high historical collection rates and because substantial portions of the outstanding amounts are due from governmental agencies and insurance companies.

The Organization's fee for service receivables consist of the following as of December 31:

	 2024	 2023		2022
Accounts Receivable	\$ 1,518,769	\$ 1,995,323	\$	1,538,002
Less: Allowance for Credit Losses	(15,000)	 (14,000)		(14,000)
Total Accounts Receivable, Net	\$ 1,503,769	\$ 1,981,323	\$	1,524,002

NOTE 1 PRINCIPAL ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Grants Receivable

Grants receivable expected to be collected within one year are recorded at net realizable value. Grants receivable expected to be collected in future years are initially recorded at fair value using present value techniques incorporating risk-adjusted discount rates designed to reflect the assumptions market participants would use in pricing the asset. The Organization determines the allowance for uncollectable receivable based on historical experience, an assessment of economic conditions, and a review of subsequent collections. Grant receivables are written off when deemed uncollectable. No allowance was warranted as of December 31, 2024 and 2023. All grants as of December 31, 2024 and 2023, were expected to be collected within one year.

Property and Equipment

Property and equipment additions over \$500 are recorded at cost, or if donated, at fair value on the date of donation. Depreciation and amortization are computed using the straight-line method over the estimated useful lives of the assets ranging from 3 to 39 years, or in the case of leasehold improvements, the lesser of the useful life of the asset or the lease term. When assets are sold or otherwise disposed of, the cost and related depreciation are removed from the accounts, and any remaining gain or loss is included in the statements of activities. Costs of maintenance and repairs that do not improve or extend the useful lives of the respective assets are expensed currently.

The Organization reviews the carrying values of property and equipment for impairment whenever events or circumstances indicate that the carrying value of an asset may not be recoverable from the estimated future cash flows expected to result from its use and eventual disposition. When considered impaired, an impairment loss is recognized to the extent carrying value exceeds the fair value of the asset. There were no indicators of asset impairment during the years ended December 31, 2024 and 2023.

Assets Held for Sale

The Organization has property and equipment held for sale as of December 31, 2024. These assets have been transferred net of depreciation from land, building, building improvements, land improvements, furnishings and equipment, and administrative equipment, and placed into assets held for sale on the statements of financial position.

NOTE 1 PRINCIPAL ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Leases

The Organization determines if an arrangement is a lease at inception. Leases are reported on the statements of financial position as a right-of-use (ROU) asset and lease liability. ROU assets represent the Organization's right to use an underlying asset for the lease term and lease liabilities represent the Organization's obligation to make lease payments arising from the lease. ROU assets and lease liabilities are recognized at the commencement date based on the present value of lease payments over the lease term. Lease terms may include options to extend or terminate the lease when it is reasonably certain that the Organization will exercise that option. Lease expense for operating lease payments is recognized on a straight-lined basis over the lease term. The Organization has elected to recognize payments for short-term leases with a lease term of 12 months or less as expenses as incurred and these leases are not included as lease liabilities or ROU assets on the statements of financial position.

The individual lease contracts for facilities and equipment do not provide information about the discount rate implicit in the lease. Therefore, the Organization has elected to use a risk-free discount rate determined using a period comparable with that of the lease term for computing the present value of lease liabilities.

The Organization has elected not to separate nonlease components from lease components and instead accounts for each separate lease component and the nonlease component as a single lease component.

Goodwill

Goodwill represents costs in excess of purchase price over the fair value of the assets of businesses acquired, including other identifiable intangible assets.

Goodwill is not amortized; rather potential impairment is considered on an annual basis, or more frequently upon the occurrence of an event or when circumstances indicate that the amount of goodwill is greater than its fair value. As of December 31, 2024 and 2023, the carrying value of the Organization's goodwill was not considered impaired.

Refundable Advances

Refundable advances consist of program service fees in which performance obligations have not been met.

The Organization's refundable advances consist of the following as of December 31:

 Z024
 Z023
 Z022

 Refundable Advances
 \$ 76.667
 \$ 75.000
 \$

NOTE 1 PRINCIPAL ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Revenue and Revenue Recognition

The Organization recognizes revenue from contract revenue as the services are provided. Contract revenue includes revenues from foster care and adoption services, targeted case management, supervised support and training services, family support, and therapy services. The performance obligation of delivering goods and services is simultaneously received and consumed by the clients/customers; therefore, the revenue is recognized over time as these performance obligations are satisfied.

The Organization recognizes contributions when cash, securities or other assets, an unconditional promise to give, or notification of a beneficial interest is received. Conditional promises to give, that is, those with a measurable performance or other barrier, and a right of return, are not recognized until the conditions on which they depend have been met.

A portion of the Organization's revenue is derived from cost-reimbursable federal and state contracts and grants, which are conditioned upon certain performance requirements and/or the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when the Organization has incurred expenditures in compliance with specific contract or grant provisions. Amounts received prior to incurring qualifying expenditures are reported as deferred revenue in the statements of financial position. The Organization has been awarded cost reimbursable grants of \$140,585 that have not been recognized as revenue at December 31, 2024 because qualifying expenditures have not yet been incurred.

Donated Services and In-Kind Contributions

Volunteers contribute significant amounts of time to the Organization's program services, administration, and fundraising and development activities; however, the financial statements do not reflect the value of these contributed services because they do not meet recognition criteria prescribed by generally accepted accounting principles. Contributed goods are recorded at fair value at the date of donation. The Organization records donated professional services at the respective fair values of the services received. Contributions of such goods and services were received during the years ended December 31, 2024 and 2023, amounting to \$-0- and \$61,710, respectively.

Functional Allocation of Expenses

The costs of program and supporting service activities have been summarized on a functional basis in the statements of activities. The statements of functional expenses present the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services benefited. The financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. Depreciation expense is allocated on a square footage basis. All other expenses are allocated on the basis of estimates of time and effort or actual expenses.

NOTE 1 PRINCIPAL ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Income Taxes

The Organization is organized as a North Dakota nonprofit corporation, and has been recognized by the Internal Revenue Service (IRS) as exempt from federal income taxes under Section 501(a) of the Internal Revenue Code as an organization described in Section 501(c)(3), qualifies for the charitable contribution deduction Section 170(b)(1)(A)(viii), and has been determined not to be a private foundation under Section 509(a)(2). The Organization is annually required to file a Return of Organization Exempt from Income Tax (Form 990) with the IRS. In addition, the Organization is subject to income tax on net income that is derived from business activities that are unrelated to its exempt purposes. The Organization files an Exempt Organization Business Income Tax Return (Form 990-T) with the IRS to report its unrelated business taxable income.

The Organization believes it has appropriate support for any tax positions taken affecting its annual filing requirements and, as such, does not have any uncertain tax positions that are material to the financial statements. The Organization would recognize future accrued interest and penalties related to unrecognized tax benefits and liabilities in income tax expense if such interest and penalties are incurred.

Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates and those differences could be material.

Reclassifications

Certain reclassifications of amounts previously reported have been made to the accompanying financial statements to maintain consistency between periods presented. The reclassifications had no impact on previously reported net assets.

Subsequent Events

The Organization has evaluated subsequent events through April 30, 2025, the date the financial statements were issued.

NOTE 2 LIQUIDITY AND AVAILABILITY

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the statements of financial position date, is comprised of the following:

	 2024	 2023
Cash and Cash Equivalents	\$ 1,472,721	\$ 778,070
Accounts Receivable, Net	1,503,769	1,981,323
Grants Receivable	186,680	356,176
Less: Net Assets with Donor Restrictions	 (13,025)	(14,500)
Total	\$ 3,150,145	\$ 3,101,069

The Organization regularly monitors liquidity required to meet its operating needs and other contractual commitments. The Organization has financial assets available to meet general expenditures over the next 12 months.

NOTE 3 PROPERTY AND EQUIPMENT

Property and equipment consist of the following at December 31:

	2024	2023
Land	\$ -	\$ 224,715
Buildings and Leasehold Improvements	477,721	2,094,381
Vehicles and Equipment	872,962	772,817
Construction in Progress	2,600	_
Total Property and Equipment	1,353,283	3,091,913
Less: Accumulated Depreciation and Amortization	(1,120,527)	(1,593,557)
Total Property and Equipment, Net	\$ 232,756	\$ 1,498,356

Depreciation expense totaled \$188,956 and \$196,769 for the years ended December 31, 2024 and 2023, respectively.

NOTE 4 NOTE PAYABLE

Note payable at December 31 consists of the following

<u>Description</u>	20	024	 2023
3.85% note payable, due in monthly installments of \$14,672, including interest, through March 25, 2025. The original maturity date was principal due on June 2, 2022 and refinanced in March 2022. Secured by property at 1425 21st Avenue, Minot, North Dakota. Paid in full			
in 2024.	\$	-	\$ 214,071
Less: Portion Due Within One Year			(170,728)
Long-Term Portion	\$	-	\$ 43,343

NOTE 4 NOTE PAYABLE (CONTINUED)

There was no outstanding note payable as of December 31, 2024.

NOTE 5 LEASES

The Organization leases office space, vehicles, and equipment under various operating leases, expiring at various dates through 2032. The Organization included in the determination of the right-of-use assets and lease liabilities any renewal options when the options are reasonably certain to be exercised.

The Organization elected the option to use the risk-free rate determined using a period comparable to the lease terms as the discount rate.

The following table summarizes the Organization's right-of-use assets and lease liability for the years ended December 31.

	2024		2023	
Right-of-Use Assets:				
Financing Leases, Net	\$	94,764	\$	112,029
Operating Leases		1,819,782		2,503,500
Total	\$	1,914,546	\$	2,615,529
Lease Liabilities:				
Current:				
Financing Leases	\$	54,560	\$	93,495
Operating Leases		857,346		761,756
Noncurrent:				
Financing Leases		42,421		110,844
Operating Leases		960,219		1,649,434
Total	\$	1,914,546	\$	2,615,529

NOTE 5 LEASES (CONTINUED)

The following table provides quantitative information concerning the Organization's leases for the years ended December 31.

	2024		2023	
Finance Lease Costs:				
Amortization of ROU Assets	\$	94,804	\$ 60,317	
Interest on Lease Liabilities		4,478	1,554	
Operating Lease Costs		944,556	1,133,748	
Other Lease Costs			8,145	
Total Lease Costs	\$	1,043,838	\$ 1,203,765	
Other Information:				
Finance Lease - Operating Cash Flows	\$	4,478	\$ 1,554	
Finance Lease - Financing Cash Flows	\$	94,438	\$ 60,547	
Operating Lease - Operating Cash Flows	\$	947,144	\$ 1,136,204	
Right-of-Use Assets Obtained in Exchange for				
New Operating Lease Liability	\$	-	\$ -	
Right-of-Use Assets Obtained in Exchange for				
New Financing Lease Liabilities	\$	112,058	\$ -	
Weighted Average Lease Term - Finance Leases		2.04 Years	1.38 Years	
Weighted Average Lease Term - Operating Leases		4.82 Years	4.85 Years	
Weighted Average Discount Rate - Finance Leases		3.90%	1.47%	
Weighted Average Discount Rate - Operating Leases		1.63%	1.60%	

The future minimum lease payments under noncancelable leases with terms greater than one year are listed below as of December 31, 2024:

	C	Operating		Finance	
Year Ending December 31,		Leases		Leases	
2025	\$	857,346	\$	54,560	
2026		281,713		39,873	
2027		133,380		2,678	
2028		133,380		1,922	
2029		133,380		1,922	
Thereafter		409,232		160	
Total Lease Payments		1,948,431		101,115	
Less: Interest		(130,866)		(4,134)	
Present Value of Lease Liabilities	\$	1,817,565	\$	96,981	

NOTE 6 NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions are restricted for the following purposes or periods as of December 31:

	2024		 2023	
Various Purpose Restrictions	\$	13,025	\$ 14,500	

NOTE 6 NET ASSETS WITH DONOR RESTRICTIONS (CONTINUED)

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purpose or by the occurrence of the passage of time or other events specified by the donors as follows during the years ended December 31:

	2024		2	2023	
Various Purpose Restrictions	\$	1,475	\$	-	

NOTE 7 EMPLOYEE BENEFITS

The Organization sponsors a tax-deferred retirement plan (the Plan) qualified under Section 401(k) of the Internal Revenue Code covering substantially all employees meeting certain eligibility requirements. Under the Plan, the Organization matches employee deferrals 100% for the first 1% of wages deferred, and 50% additional deferrals up to a maximum of 6%. Employee deferrals vest immediately and employer matching contributions vest after two years. During the years ended December 31, 2024 and 2023, the Organization matched employee voluntary contributions, resulting in contributions to the Plan of \$161,138 and \$163,527, respectively.

NOTE 8 RELATED PARTY TRANSACTIONS

The board of directors includes foster parents who provide foster care services for the Organization. Foster parents make up a minority portion of the board of directors.

The Organization had the following transactions with its affiliated companies: Nexus Family Healing, Nexus Diversified Community Services (NDCS), and Nexus Foundation for Family Healing during the years ended December 31:

	2024			2023		
Due to Affiliates - Beginning of Year	\$	(892,626)	\$	(635,738)		
Charges for Various Operational Expenses		(900,544)		(2,201,130)		
Charges for Management Services Provided by						
Nexus Diversified Community Services		(1,265,272)		(1,189,146)		
Payments to Affiliates		1,971,648		3,133,388		
Due to Affiliates - End of Year	\$	(1,086,794)	\$	(892,626)		

During the years ended December 31, 2024 and 2023, there was grant and contribution revenue of approximately \$201,000 and \$545,000 from an affiliate, respectively. Amounts due (to) from affiliates do not accrue interest income or expense.

NOTE 9 MAJOR CUSTOMERS

During the years ended December 31, 2024 and 2023, 27% and 37% of contract revenue was from one and two customers, respectively. The loss of these customers would have a material adverse effect on the Organization. Additionally, these customers accounted for 17% and 28% of accounts receivable as of December 31, 2024 and 2023, respectively.

NOTE 10 REVENUE FROM CONTRACTS WITH CUSTOMERS

The following represents contract revenue recognized over time, as reported on the statements of activities, disaggregated by type, for the years ended December 31:

	2024	2023	
Foster Care and Adoption Services	\$ 8,922,461	\$ 8,616,908	
School Based Targeted Case Management	1,660,642	1,130,097	
Supervised Support and Training Services	4,400,267	4,149,874	
Family Support	121,092	248,598	
Therapy Services	1,264,708	1,045,928	
Total Contract Revenue	16,369,170	15,191,405	
Contractual Allowance	(1,197,028)	(1,430,853)	
Total Contract Revenue, Net	\$ 15,172,142	\$ 13,760,552	

